

# Improvement Planning Guidance for Schools and Centres 2021-22

#### Developing a manageable, measureable annual improvement plan

An effective improvement plan will consist of a small number of well-considered priorities, expressed as measurable and achievable outcomes for learners.

The school improvement plan should include the following:

- priorities clearly linked to NIF drivers and HGIOS?4 quality indicators (QIs) including the impact of Covid-19;
- measurable outcomes which focus on learning, achievement and wellbeing;
- clearly identified responsibilities for implementation and methods of change, linked to named individuals or teams;
- clear links to CLPL and professional enquiry;
- clear deadlines which ensure priorities are achieved within intended timescales and take account of working time agreements;
- clear planning for how the Pupil Equity Funding (if relevant) will be used to provide targeted interventions in literacy, numeracy and health and wellbeing to close the poverty related attainment gap; and
- measures of success which include performance data, quality indicators and stakeholders' views.

The delivery of the improvement plan should be discussed and agreed with staff as part of their collegiate hours within the working time agreement. The plan should be a working document which is regularly reviewed. Schools should use the plan to monitor progress towards achieving the identified outcomes and improvements, based on valid and reliable evidence.

#### A statement of the School / Establishment

Vision, Values, Aims and Curriculum Rationale

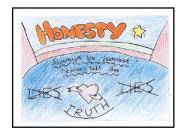
#### Section 1 - A Statement of the School's/Establishment's Vision: Values: Aims

Our vision, values and aims for Mosshead Primary School have been created in conjunction with staff, pupils, the Parent Council and other partners.

# Values Kindness Friendship Respect Honesty



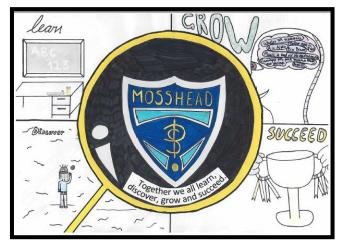


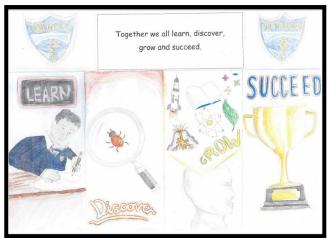




# Vision

Together we all learn, discover, grow and succeed.





Mosshead embraces Curriculum for Excellence and the staff, parents and pupils decided that the aims of Curriculum should be those of the school. Some changes were made to the wording to help make these more accessible to younger pupils:

### Mosshead Aims:

To support children to become successful learners, confident individuals, responsible citizens and effective contributors through:

- being self aware and developing relationships with others, in families and in communities.
- development of knowledge, skills and attributes that are needed to thrive in our interconnected, digital and rapidly changing world.
- supporting development of democratic citizens and respectful, active shapers of the world.

Adapted from Curriculum for Excellence Refreshed Narrative https://scotlandscurriculum.scot/

# School Behaviour Code

The Mosshead behaviour code is:

Responsible, Respectful, Safe.



All images designed by the pupils of Mosshead Primary

|   | IMPROVEMENT<br>PRIORITY   | TARGETS   |
|---|---|---|
| 1 | STEM  | <ul> <li>To raise attainment in STEM subjects through:         <ul> <li>Teaching staff professional development of effective learning and teaching approaches to further develop skills (developed through number talks, application of maths skills and professional enquiry)</li> <li>Moderation of numeracy and maths across P1-7 (Staff have a shared understanding of standards and expectations and can confidently report on CfE levels).</li> </ul> </li> <li>Engagement with COP 26 and Climate Action Week</li> <li>Facilitation of an effective project based on STEM (COP 26) and opportunity to share learning across the upper stages.</li> <li>Continuing to develop STEM approaches within all stages of primary school, focussing on skills and linking to DYW.</li> </ul> |
| 2 | Rights Based Learning   | <ul> <li>To develop knowledge about rights based learning and begin to integrate this into the life and work of the school.</li> <li>To achieve the Rights Respecting Schools Bronze Award</li> </ul>   |
| 3 | Improving outcomes to<br>close the PRAG/<br>Reducing the gender gap<br>in Reading and Writing | To improve engagement and increase attainment in reading and writing for boys and reduce the gender related attainment gap.   |

| Improvement<br>Priority   | NIF F  | Priority   | NIF Drivers EDC NI  |   | EDC NIF Action Plan  |  | Overall Responsibility      |  |
|---|--|--|---|---|--|--|-----------------------------|--|
| STEM Continuation of development from 2019-21 with this year's focus on DYW/Maths   | Improvement in (Literacy) a Improvement employability sustained, podestinations for people | in<br>skills and<br>sitive school                            | Teacher professionalism Parental Involvement Improvement employability sustained, polesting leaver desting young people   |   | ment in bility skills and d, positive school estinations for all eople |  | Kate Turnbull<br>Erin Smyth |  |
| Tasks/Action Red<br>This action break<br>specific tasks and<br>need to be under<br>named individual                                       | s targets into<br>I actions that<br>taken by   | Timescale<br>(by)<br>This should<br>have clear<br>timescales | Resource Requirements What do you need to complete the task?, (people, material, time)  | _ | rson<br>onsible  | Monitoring an Evaluation Arrangement How will you know what is the impac                       | ts<br>v and                 | Progress  This should be updated on a regular basis with clear detail on what has been achieved. |
| To further develop pupils' understanding of how skills link to careers/DYW, particularly the use of the World of Work website/ resources. |  | Dec 2021   | Collegiate Hrs - Staff Training on DYW/ Careers Education 3-18 Opportunities for DYW identified for each year group and overview created. World of Work website in use. |   | urnbull/<br>Smyth  | Discussion with<br>and pupils.<br>Observation of we<br>classes.<br>Seesaw learning<br>profiles | ork in                      |  |
| Appoint Young STEM leaders through application process.   |  | Oct 2021   | Applications to be carried out early in session.  |   | urnbull/<br>Smyth  | Young STEM lea<br>identified.<br>YSL opportuni<br>showcased a                                  | ties                        |  |

| To provide leadership opportunities for Young STEM leaders across the school.  |                                   | Opportunities identified throughout the year.  |   | assemblies, on Seesaw, on Twitter, etc.                                |  |
|--|-----------------------------------|--|---|--|--|
| To engage in training related to COP 26  | 9 <sup>th</sup> Sept<br>2021      | Staff CLPL time  | Erin Smyth<br>P6/7 staff                                | Training will support learning opportunities for COP 26                |  |
| Engagement with Climate Action Week  | w/b/ 13 <sup>th</sup><br>Sept     | Resources for classes  | Erin Smyth<br>Kate Turnbull<br>YSLeaders                | P1-7 will engage with activities related to climate action             |  |
| To engage in learning and activities related to COP 26   | During term<br>1                  | P6/7 COP project plan<br>and resources<br>Rotary Club COP 26<br>poster competition         | Erin Smyth  | Project outcomes shared within school and in wider community           |  |
| To create a STEM policy<br>STEM policy to be created to<br>reflect work undertaken<br>sessions 2019-2022               | Dec 2021                          | Policy created in conjunction with staff, pupils, parents and other relevant stakeholders. | Kate Turnbull   | Policy created and shared with stakeholders.                           |  |
| Collaborative Professional<br>Enquiry to evaluate and<br>improve application of maths<br>skills in a context.          | Ongoing<br>throughout<br>year     | Collegiate Hrs/ Prof Dev<br>Time   | All Teachers<br>Kate Turnbull                           | Professional Enquiry<br>feedback to all staff at<br>May Inservice Day  |  |
| Integrating Number Talks into Maths lessons to support application of skills.  | By Dec<br>2021                    | Collegiate Hrs – Staff Training on Number Talks process and discussion about use in class  | Kate Turnbull/<br>Robyn Hamilton<br>(Maths<br>Champion) | Feedback from staff<br>and pupils<br>Observations of use in<br>classes |  |
| Moderation – Teachers to plan,<br>deliver and evaluate lessons<br>(including use of peer<br>observation) which involve | Ongoing<br>Collated by<br>June 21 | Collegiate hours Adapted Moderation Booklet using West Partnership framework               | Kate Turnbull/<br>Robyn Hamilton                        | Improved teacher judgements about standards in maths. Folder created.  |  |

| application of Maths skills in a |  |  |  |
|----------------------------------|--|--|--|
| context. Share examples of       |  |  |  |
| these as exemplification of      |  |  |  |
| achieving a level (create folder |  |  |  |
| of materials for reference)      |  |  |  |
| ,                                |  |  |  |

#### **Leadership and Parental and Learner Engagement Opportunities**

Pupils will be involved through focus groups e.g. Pupil Council and Pupil Learning Reps using HGIOURS.

Pupils will have leadership opportunities through Young Stem Leaders

Parent Council Careers Fayre – opportunities for all parents to contribute/ support

Seesaw - Information and learning showcased for families

Parent Council involvement in STEM policy

| Resource Requirements  | Costs  | Professional Learning  |
|--|--|--|
|  | Please see PEF funding – detailed breakdown on last  |  |
|  | page   |  |
| <ul> <li>Time (identified through collegiate calendar; personal professional development time and cover costs)</li> <li>Resources for supporting learning in maths.</li> </ul> | Staff cover costs for development work – tbc Resources to support climate action projects/ learning activities | <ul> <li>Whole staff training sessions</li> <li>Professional Learning Community/ Professional Enquiry projects</li> <li>Professional reading</li> <li>Quality assurance processes</li> <li>Reciprocal visit opportunities (Peer Observations)</li> </ul> |

| Improvement<br>Priority         | NIF P                             | riority        | NIF Driver           | ers ED        |         | C NIF Action Plan     | Overall Responsibility          |
|---------------------------------|-----------------------------------|----------------|----------------------|---------------|---------|-----------------------|---------------------------------|
| Rights Based                    | Improvement                       | in children ar | nd School Leade      | rship         | Improve | ement in children and | Susan Yeoman                    |
| Learning                        | young people                      | 's health and  | Teacher Professi     | onalism       | young   | people's health and   | Erin Smyth                      |
|                                 | wellbeing                         |                | Parental Engag       | ement         |         | wellbeing             | Robyn Hamilton                  |
|                                 |                                   |                | School Improve       | ement         |         |                       |                                 |
| Tasks/Action Rec                | quired                            | Timescale      | Resource             | Perso         | on      | Monitoring and        | Progress                        |
| This action breaks              | s targets into                    | (by)           | Requirements         | Respon        | sible   | Evaluation            |                                 |
| specific tasks and              | actions that                      | This           | What do you need to  |               |         | Arrangements          | This should be updated on a     |
| need to be under                | taken by                          | should         | complete the task?,  |               |         | How will you know and | regular basis with clear detail |
| named individual                | s or groups.                      | have clear     | (people, material,   |               |         | what is the impact?   | on what has been achieved.      |
|                                 |                                   | timescales     | time)                |               |         |                       |                                 |
| Overview for staff of           |                                   | Aug 2021       | Collegiate time –    | Susan Yeoman, |         | Discussion            |                                 |
| Learning legislation            | Learning legislation              |                | 10 <sup>th</sup> Aug | HT            |         |                       |                                 |
|                                 | Identify teacher leads for Rights |                | None                 | Susan Yeoman, |         | Leads identified      |                                 |
| Based Learning wo               | ork                               |                |                      | HT            |         |                       |                                 |
| Register for RRSA               | Award with                        | Sept 2021      | £600 – Staff and     | Susan Yeoman, |         | School registered     |                                 |
| Unicef                          |                                   |                | Curric budget        | HT            |         |                       |                                 |
| Rights Based learn              |                                   | Sept 2021      | Access to RRSA       | RRS leads     |         | Training undertaken – |                                 |
| undertake training              | course                            |                | training course      |               |         | leads confident in    |                                 |
|                                 |                                   |                |                      |               |         | taking forward        |                                 |
| Lead staff (and other           |                                   | Sept-Dec       | Access to RRSA       | RRS leads     |         | Modules undertaken -  | -                               |
| choose) to undertal modules     | ke the 7 RRSA                     | 2021           | modules              | modules       |         | leads confident in    |                                 |
| modules                         |                                   |                |                      |               |         | taking forward        |                                 |
| Inform the whole so             |                                   | Sept/Oct       | Staff meetings/      | RRS le        | ads     | Whole school informed | 1                               |
| community that the              |                                   | 2021           | Assemblies/ Parent   |               |         |                       |                                 |
| working on the RRS              | <i>⊃</i> ∩.                       |                | info emailed.        |               |         |                       |                                 |
| Become familiar w               |                                   | Oct 2021       | Time – Inservice Day | RRS le        | ads     | Stakeholders have     |                                 |
| Nations Convention of the Child | n on the Rights                   |                | – Oct                |               |         | improved knowledge    |                                 |
| of the Child                    |                                   |                | Assemblies           |               |         |                       |                                 |

|  |                | Parent Info sent out                                  |               |   |  |
|--|----------------|---|---------------|---|--|
| Set up the RRSA Steering group including RRS ambassador pupil group    | Oct 2021       | Volunteers to join group                              | RRS leads     | Group established                             |  |
| Audit/ review school practice  | By Dec<br>2021 | Time – Inservice Day<br>- Oct                         | RRS leads     | Audit carried out and next steps identified   |  |
| Complete an Action Plan for Silver RRSA                                | By Dec<br>2021 | Collegiate Time –<br>Nov 17 <sup>th</sup> SIP meeting | RRS leads     | Action Plan created                           |  |
| Submit documents for Bronze<br>RRSA Award                              | By Dec<br>2021 | None  | RRS leads     | Documents submitted and Bronze Award achieved |  |
| Start Silver RRSA work (tasks to be decided following work done above) | Jan 2022 >     | tbc   | HT/ RRS leads |   |  |

#### **Leadership and Parental and Learner Engagement Opportunities**

Parents will be invited to join the RRSA Steering Group

Pupils will have the opportunity to join the Rights Respecting Schools Ambassadors group.

Pupil and parent views will be sought through the audit to help steer planning.

| Resource Requirements           | Costs  | Professional Learning                                 |
|---------------------------------|--|---|
|                                 | Please see PEF funding – detailed breakdown on |   |
|                                 | last page                                      |   |
| Collegiate time                 | £600 sign up fee for RRSA                      | RRSA Leads will undertake training course and modules |
| Development time for RRSA leads |  | and will then disseminate information to others as    |
|                                 |  | appropriate.  |

Info for planning above came from:

https://www.unicef.org.uk/rights-respecting-schools/getting-started/bronze/working-towards-and-applying-for-bronze/

| Improvement<br>Priority  | NIF P  | riority   | NIF Driver  | rs               | ED                | C NIF Action Plan  | Overall Responsibility   |
|--|--|---|---|------------------|-------------------|--|--|
| Literacy To improve engagement and increase attainment in reading and writing for boys and reduce the gender related attainment gap. | Improvement<br>in Literacy                   | s in attainmer  | Teacher Profession School Improve Parental Engage Assessment of Progress                              | ement/<br>ement/ | in lit<br>attainm | vement in attainment<br>teracy/ Closing the<br>nent gap between the<br>most and least<br>disadvantaged   | Susan Yeoman<br>Elinor Governo   |
| Tasks/Action Red<br>This action break<br>specific tasks and<br>need to be under<br>named individual                                  | s targets into<br>I actions that<br>taken by | Timescale<br>(by)<br>This<br>should<br>have clear<br>timescales | Resource<br>Requirements<br>What do you need to<br>complete the task?,<br>(people, material,<br>time) | Pers<br>Respon   | _                 | Monitoring and Evaluation Arrangements How will you know and what is the impact?   | Progress  This should be updated on a regular basis with clear detail on what has been achieved. |
| Continue use of p<br>with senior pupils<br>Talisman chosen<br>to improve phoni<br>skills   | s (Rescue and<br>by children)                | June 2022   | Rescue and Talisman<br>series (Phonics<br>books.co.uk)  | Kate Tu          | rnbull            | Achievement of CfE target<br>of 2 <sup>nd</sup> level (P7)/ Working or<br>track for 2 <sup>nd</sup> level (P6)<br>Data analysis about literacy<br>gap for boys when<br>compared to girls |  |
| New novels purclused at junior sta<br>interest for boys<br>boys)   | ges with                                     | Dec 2022  | 2 new novel sets  | Susan Ye         | eoman             | Achievement of CfE target<br>of 1 <sup>st</sup> level (P4)/ Working or<br>track for 2 <sup>nd</sup> level (P5)<br>Data analysis about literacy<br>gap for boys when                      |  |

compared to girls

| Stories/ parts of stories recorded by Macastory to be used in class to engage boys in reading. These stories to be purchased for class libraries. | Ongoing<br>throughout<br>the year | Recording of stories from Macastory | Susan Yeoman   | Pre and post survey results for boys reading. Observations of engagement of boys reading. Data analysis about literacy gap for boys when compared to girls                                |  |
|---|-----------------------------------|-------------------------------------|----------------|---|--|
| Macastory creative writing workshops P5-7 (in person or online depending on levels/Risk assessments)  | Ongoing<br>throughout<br>the year | Workshops from<br>Macastory         | Susan Yeoman   | As above  |  |
| Additional teacher support Aug-Dec to target specific children (PEF + boys not on track)  | Aug- Dec 21                       | Teacher 1 day a<br>week             | Susan Yeoman   | Data analysis about literacy gap for boys when compared to girls.  Pre and post assessment for individuals targeted.  |  |
| Resources to be purchased and put in place to promote engagement in reading and writing in infant stages including motor skills.                  | By Sept<br>2021                   | Resources for infant stages         | Elinor Governo | Data analysis about literacy gap for boys when compared to girls. Observations of boys during play2learn Termly assessment of boys literacy skills and targeted intervention as required. |  |
| Play to learn to include lots of opportunities for reading and writing across all areas of play e.g. instructions/ lists/ etc at tool station.    | Ongoing<br>throughout<br>the year | Play to learn set up<br>effectively | Elinor Governo | As above  |  |

| Highland Developmental Profile for 4 years olds to be used where there are any early  | By end Sept<br>2021 | Profile<br>Staff time   | Elinor Governo | Pre and Post profile<br>(Sept 21 > April 22) |  |
|---|---------------------|---|----------------|--|--|
| concerns about progress.  |                     |   |                |  |  |
| Promote Scottish Book Week using digital author visits, story recordings by parents and 'Stream My Story' (sent by EDC Libraries) | 15-21 Nov<br>2021   | Resources on YouTube 'Stream My Story' Author Visits (digital) Parent story | Elinor Governo | Glow Forms surveys                           |  |
|   |                     | recordings  |                |  |  |

#### **Leadership and Parental and Learner Engagement Opportunities**

Targeted learning in literacy for targeted pupils

Play to Learn

Pupils involved in selection of resources

Macastory recorded stories/ Steam My story links shared with families to promote reading at home

| Costs  | Professional Learning  |
|--|--|
| Please see PEF funding – detailed breakdown on   |  |
| last page  |  |
| PEF £596 – Rescue and Talisman Phonics books series (chosen by pupils) £241 – 2 new novels chosen by P4 boys £2500 – digital stories and workshops from Macastory to promote engagement. £700 – books for class library to complement Macastory work Additional Teacher support Aug-Dec - £3576 Cover/ resources to support engagement in literacy in early stages - £2000 School Fund/PTA | HT an DHT with literacy responsibility engaging in professional enquiry to explore ways to improve literacy engagement for boys.   |
|  | Please see PEF funding – detailed breakdown on last page  PEF  £596 – Rescue and Talisman Phonics books series (chosen by pupils)  £241 – 2 new novels chosen by P4 boys  £2500 – digital stories and workshops from Macastory to promote engagement.  £700 – books for class library to complement Macastory work  Additional Teacher support Aug-Dec - £3576  Cover/ resources to support engagement in literacy in early stages - £2000 |

#### **PEF Funding- Attainment by Gender**

Numbers of non attaining children are low but girls do outperform boys across the school as a whole. The percentages are of boys/ girls rather than whole school as our school has significantly more boys on the school role. In P7 about 2/3 of the role is boys.

The most significant gender gaps are in reading and writing. Our literacy development over the past 2 years has aimed to address some of these issues through introduction of a wider range of writing genres/ topics to engage boys, online books bought through Bug Club with a wide range of genre, graphic novels purchased, introduction of a school library with newspapers/ magazines/ etc. These developments are having some impact as can be seen below but some further consideration needs to be given to this. This is the main target for our PEF funding next session.

|     | P1-7 boys  | P1-7 girls | P1-6 boys | P1-6 girls | P1-3 boys | P1-3 girls |
|-----|------------|------------|-----------|------------|-----------|------------|
| M   | 9 – 4.7%   | 5 – 3.6%   | 6 – 4.4%  | 5 – 3.5%   | 2 – 2.7%  | 2 – 3.1%   |
| R   | 17 – 8.9%  | 5 – 3.1%   | 11 – 7.1% | 5 – 3.6%   | 5 – 6.8%  | 2 – 3.1%   |
| W   | 20 – 10.3% | 6 – 3.7%   | 15 – 9.7% | 6 – 4.3%   | 8 – 11%   | 2 – 3.1%   |
| L&T | 5 -2.6%    | 1 - 0.6%   | 4 – 2.6%  | 1 - 0.7%   | 1 – 1.3%  | 1 – 1.5%   |

| Pupil Equity<br>Target | Objectives  | Impact for Pupils in Deciles 1-3  | Cost  | Review - Evaluation |
|------------------------|---|---|---|---------------------|
| Focus area             | Outcome (who, what, by when, by how much)   | Measures  |   |                     |
| Literacy               | To improve engagement and increase attainment in reading and writing for boys and reduce the gender related attainment gap. | Boys viewpoints gathered in June 2021 will compare with boys' viewpoints gathered in June 2022 Survey feedback from Macastory sessions from pupils Attainment data for boys compared with girls June 2021 compared with June 2022 | £596 – Rescue and Talisman Phonics books series (chosen by pupils) £241 – 2 new novels chosen by P4 boys £2500 – digital stories and workshops from Macastory to promote engagement. £700 – books for class library to complement Macastory work Additional Teacher support Aug-Dec - £3576 Resources to support engagement in literacy in early stages - £2000 |                     |